

**Dear Novak-san,**

First, I will always hold your friendship dear. That never changes.

It has been an honor, and an adventure, working with you. When we first met, you were a young man of such promise and abundant talent. And Uniqlo was so new to the world of competitive sport. We have been on your team as you have climbed to the very top of your sport, amassing achievements that set you among the greatest athletes ever.

And then there is your work off the court--your love of peace, your efforts for children everywhere, the wonderful sense of humor and humanity that informs all you do. You have inspired us every step of the way.

And I will never forget the excitement and pride I felt after your win in Paris last year. What a thrill to be part of that journey!

But we know in this world all things have a beginning and an end. And now your journey takes you down a different path. We wish you all the success in the world and we look forward to seeing what you do next.

Thank you, Novak-san, for all the wonderful years.

Your Friend,

A handwritten signature in black ink that reads "Tadashi Yanai". The signature is fluid and cursive, with a long, sweeping underline that extends to the right.

Tadashi Yanai  
Founder, Chairman, & CEO



LifeWear